

**JAL Group Announces Board of Directors and Executive Officers  
Effective April 2026**

The JAL Group today announced the company's board members and executive officers, effective April 1, 2026, as decided at the board of directors meeting held earlier today.

Key appointments of select executives are subject to the approval of each group company's general meeting of shareholders and the relevant board of directors.

The JAL Group will strive in unity, with safe flight operations as a fundamental premise, to provide the highest level of service to our valued customers, create new value, and contribute to the progress and development of society.

**1) Members of the Board of Directors**

1. Effective April 1 through the General Meeting of Shareholders scheduled in June 2026

Name	Assignment	Notes
AKASAKA Yuji	Director - Chairperson	Chair of Board Meetings
TOTTORI Mitsuko	Representative Director - President	
SAITO Yuji	Representative Director - Executive Vice President	
AOKI Noriyuki	Director - Executive Vice President	
KASHIWAGI Yoriyuki	<u>Director</u>	
NAKAGAWA Yukio	Director - Managing Executive Officer	
YANAGI Hiroyuki	Outside Director	
MITSUYA Yuko	Outside Director	
KOMODA Masanobu	Outside Director	

2. Planned after the General Meeting of Shareholders in June 2026

Name	Assignment	Notes
AKASAKA Yuji	Director - Chairperson	Reappointment
TOTTORI Mitsuko	Representative Director - President	Reappointment
SAITO Yuji	Representative Director - Executive Vice President	Reappointment
AOKI Noriyuki	Director - Executive Vice President	Reappointment
<u>LEGGETT Ross</u>	<u>Director - Senior Managing Executive Officer</u>	<u>New Appointment</u>
NAKAGAWA Yukio	Director - Managing Executive Officer	Reappointment
YANAGI Hiroyuki	Outside Director	Reappointment
MITSUYA Yuko	Outside Director	Reappointment
KOMODA Masanobu	Outside Director	Reappointment

\*1 Assignments as Directors are subject to the approval at the general meeting of shareholders to be held in June 2026.

\*2 After the general meeting of shareholders in June 2026, KASHIWAGI Yoriyuki will retire from the position.

**2) Corporate Auditor**

One Auditor's term will expire after the general meeting of shareholders in June 2026. A new Auditor will be appointed.

Name	Assignment	Notes
<u>WATANABE Junko</u>	<u>Outside Corporate Auditor</u>	<u>New Appointment</u>

\*1 Assignments as Corporate Auditor is subject to the approval at the general meeting of shareholders to be held in June 2026.

\*2 After the general meeting of shareholders in June 2026, KUBO Shinsuke will retire from the position.

### 3) List of Executive Officers (effective April 1, 2026)

Title	Name	Assignment	Notes
President	TOTTORI Mitsuko	Chief Executive Officer Chair of the Executive Management Council Chair of the Group Management Council Chair of the Group Safety Enhancement Council Chair of the JAL Philosophy Council Chair of the Risk Management Council Chair of the Sustainability Promotion Council Chair of the Customer Value Creation Council	
Executive Vice President	SAITO Yuji	Head of Corporate Division - Corporate Strategy and Planning, Business Administration, Finance and Accounting, General Affairs, Procurement, Human Resources, Innovation Chief Financial Officer Chief Wellness Officer Chair of the JAL Wellness Promotion Committee	
Executive Vice President	AOKI Noriyuki	Head of Customer Division - Customer Experience, Mileage and Lifestyle Business, Digital Technology, Sales and Marketing Chief Customer Officer Senior VP - Customer Experience	
Senior Managing Executive Officer	LEGGETT Ross	Senior VP - Route Marketing	Promoted
Managing Executive Officer	NAKAGAWA Yukio	Senior VP - Corporate Safety and Security Family Assistance and Support Chief Safety Officer	
Managing Executive Officer	OCHI Kenichiro	Senior VP - Sales and Marketing	
Managing Executive Officer	SAEDA Naohito	Senior VP - China Region	
Managing Executive Officer	OHORI Tetsu	Senior VP - Human Resources	
Managing Executive Officer	MIYASAKA Kumiko	Senior VP - Western Japan	
Managing Executive Officer	NODA Yasushi	Senior VP - General Affairs	
Managing Executive Officer	KOYAMA Yuji	<u>In charge of Executive Secretariat, Government Affairs</u>	Promoted Assignment Change
Executive Officer	TAKEI Shingo	President of J-AIR Co., Ltd.	(*1)
Executive Officer	SUZUKI Keisuke	Senior VP - Digital Technology President of JAL Digital Co., Ltd.	(*2)
Executive Officer	NOGUCHI Nozomu	Senior VP - Airports	Assignment Change
Executive Officer	SAITO Kumiko	Senior VP - Tokyo Haneda Airport President of JAL Sky Co., Ltd.	(*3)
Executive Officer	KITO Yuichiro	Senior VP - Cargo and Mail	
Executive Officer	NAKANO Junko	Senior VP - Cabin Attendants	
Executive Officer	MASUMURA Koji	President of Japan Air Commuter Co., Ltd.	(*4)
Executive Officer	SHIMOGUCHI Takuya	Senior VP - Operations	
Executive Officer	YUMISAKI Masao	Senior VP - Finance and Accounting Senior VP - Business Administration	
Executive Officer	HORIO Yuko	<u>President of Japan Transocean Air Co., Ltd., Okinawa Region</u>	Assignment Change (*5)
Executive Officer	SAKIHARA Junko	Deputy Senior VP - Customer Experience	

Executive Officer	<u>NISHIHARAGUCHI</u> Kaori	Deputy Senior VP- Sales and Marketing Senior VP - Tokyo	
Executive Officer	<u>ENDO</u> Miho	Senior VP - Kyushu Region	
Executive Officer	<u>SUZUKI</u> Takao	<u>Senior VP - Corporate Strategy and Planning</u>	Assignment Change
Executive Officer	<u>OGAWA</u> Noriko	Senior VP – Procurement Deputy Senior VP - General Affairs	
Executive Officer	<u>HAMAMOTO</u> Takashi	Senior VP - Engineering and Maintenance President of JAL Engineering Co., Ltd.	(*6)
Executive Officer	<u>NAITO</u> Kenichiro	Deputy Senior VP - Route Marketing	
Executive Officer	<u>MINAMI</u> Masaki	<u>Senior VP - Flight Operations</u>	New Appointment
Executive Officer	<u>NISHIDA</u> Shingo	<u>Senior VP - Mileage and Lifestyle Business</u>	New Appointment
<u>Executive Officer</u>	<u>IIYAMA</u> Takahiro	<u>Senior VP - Innovation</u>	New Appointment
Executive Officer	<u>OTA</u> Hiroyuki	<u>Senior VP - Hokkaido Region</u>	New Appointment

(\*1) The appointment of the President of J-AIR Co., Ltd. is subject to the approval of both its general meeting of shareholders and meeting of the board of directors.

(\*2) The appointment of the President of JAL Digital Co., Ltd. is subject to the approval of both its general meeting of shareholders and meeting of the board of directors.

(\*3) The appointment of the President of JAL Sky Co., Ltd. is subject to the approval of both its general meeting of shareholders and meeting of the board of directors.

(\*4) The appointment of the President of Japan Air Commuter Co., Ltd. is subject to the approval of both its general meeting of shareholders and meeting of the board of directors.

(\*5) The appointment of the President of Japan Transocean Air Co., Ltd. is subject to the approval of both its general meeting of shareholders and meeting of the board of directors.

(\*6) The appointment of the President of JAL Engineering Co., Ltd. is subject to the approval of both its general meeting of shareholders and meeting of the board of directors.

### **Retirement of Executive Officers (as of March 31, 2026)**

- Senior Managing Executive Officer KASHIWAGI Yoriyuki, and Executive Officers TACHIBANA Munekazu, OMORI Yasushi, and HAYASHI Koichi will retire as of March 31, 2026.
- KASHIWAGI Yoriyuki will continue to serve as President of JAL AVIOFUTURE LAB Co., Ltd. and TACHIBANA Munekazu will continue as Vice President of the same company.

### **Regarding the External Affairs Representative and Vice Chairperson**

- External Affairs Representative UEKI Yoshiharu will remain in position as External Affairs Representative after April 1, 2026.
- Vice Chairperson SHIMIZU Shinichiro will remain in position as Vice Chairperson after April 1, 2026.

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